

Additional Assessment Materials

Summer 2021

Pearson Edexcel AS Level in Business (8BS0)

Resource Set 2.4: Resource management

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Additional Assessment Materials, Summer 2021

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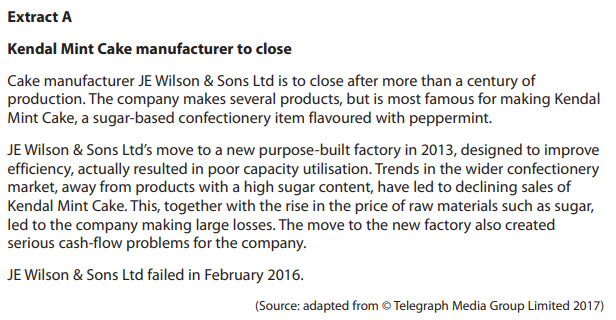
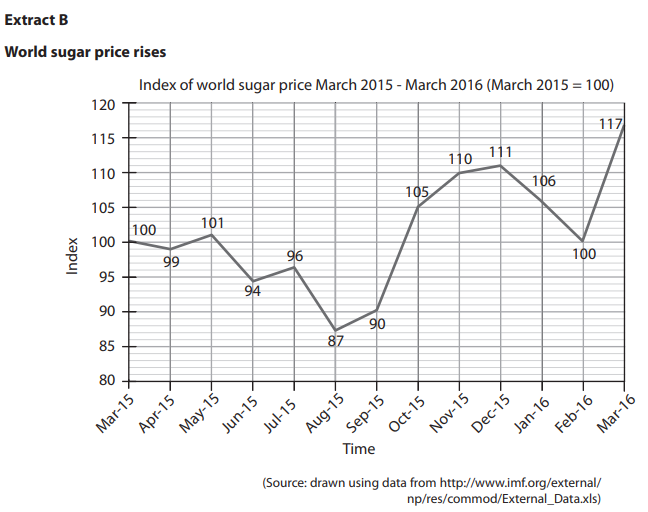
**General guidance to Additional Assessment Materials for use in 2021**

**Context**

* Additional Assessment Materials are being produced for GCSE, AS and A levels (with the exception of Art and Design).
* The Additional Assessment materials presented in this booklet are an **optional** part of the range of evidence you may use when deciding on a candidate’s grade.
* 2021 Additional Assessment Materials have been drawn from previous examination materials, namely past papers.
* Additional Assessment Materials have come from past papers both published (those materials available publicly) and unpublished (those currently under padlock to our centres) presented in a different format to allow you to adapt them to use with your candidates.

**Purpose**

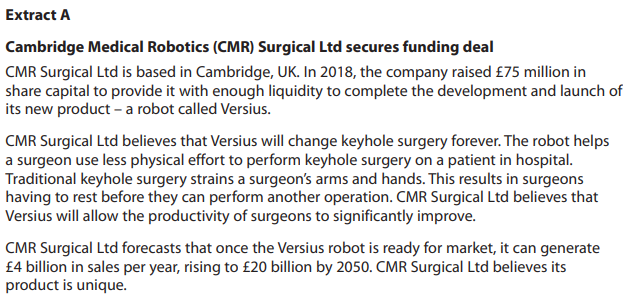
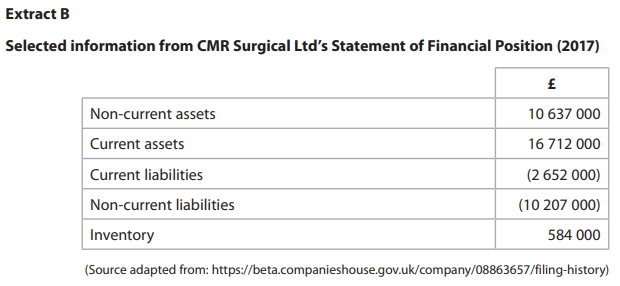
* The purpose of this resource to provide qualification-specific sets/groups of questions covering the knowledge, skills and understanding relevant to this Pearson qualification.
* This document should be used in conjunction with the mapping guidance which will map content and/or skills covered within each set of questions. The mapping guidance will also highlight where the question originally came from to allow you to access further support materials (mark schemes, examiner reports).
* Use of these assessment materials will assist you in assessing candidates’ current performance in areas not assessed elsewhere. Their use will also provide an extra opportunity for candidates to demonstrate their performance at the end of their course of study.
* Specific guidance relating to this selection of material for this subject is detailed below.
* These materials are only intended to support the summer 2021 series.

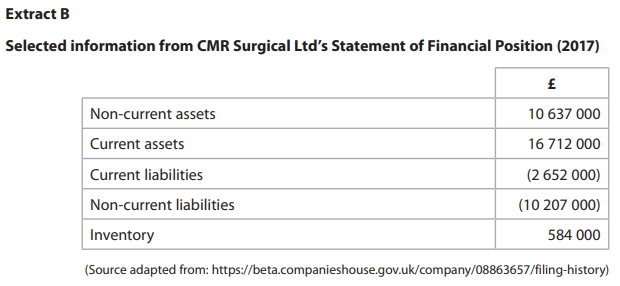
1. (a) What is meant by efficiency? (2)

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(b) What is meant by capacity utilisation? (2)

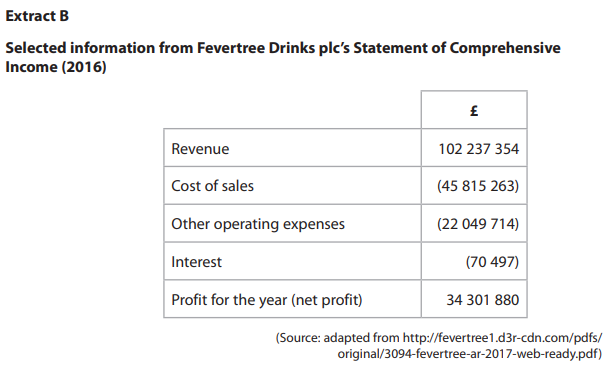
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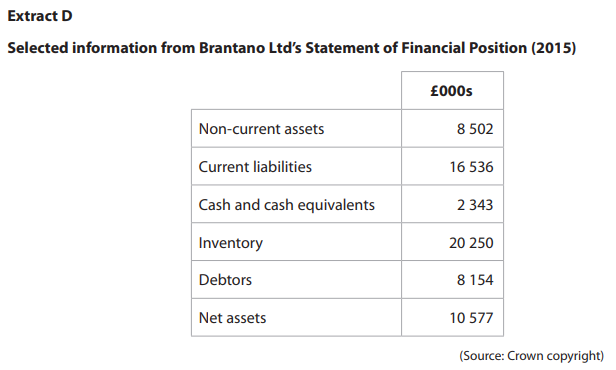
1. What is meant by productivity? (2)

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1. What is meant by flow production? (2)

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1. (a) What is meant by stock? (2)

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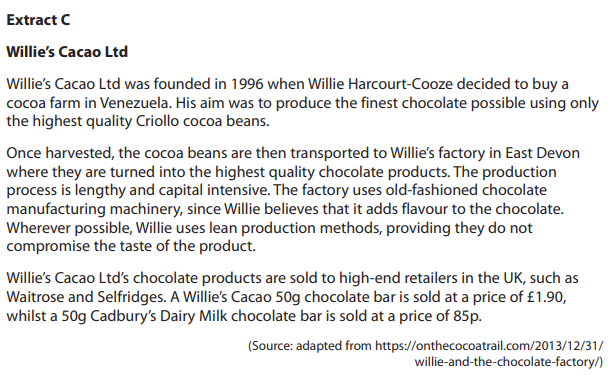
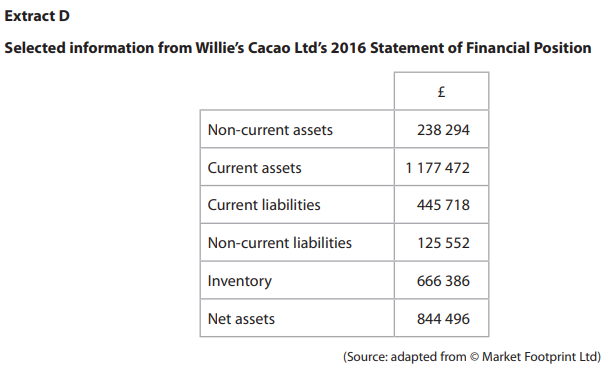
(b) Assess **two** likely disadvantages to Brantano Ltd of relying on buffer stock to supply its shops. (8)

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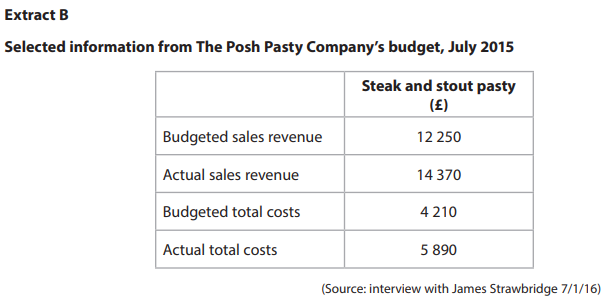
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1. (a) What is meant by capital intensive? (2)

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(b) Assess the extent to which lean production methods may allow Willie’s Cacao Ltd to gain a competitive advantage. (10)



The Posh Pasty Company’s factory has a maximum output of 34,200 pasties per year.

1. (a) Using the data in Extract A, calculate the total number of pasties produced by The Posh Pasty Company in 2015. You are advised to show your working.

(4)

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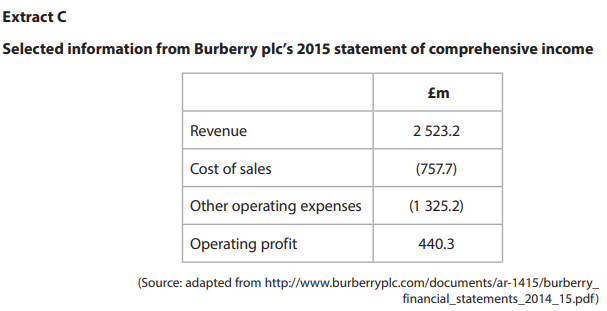
(b) Assess **two** likely benefits to The Posh Pasty Company of using batch production to manufacture its pasties. (8)

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1. (a) What is meant by productivity? (2)

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(b) What is meant by quality assurance? (2)

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(c) Explain how the use of waste minimisation in its new factory might affect Burberry plc. (4)

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(d) Assess **two** likely impacts on Burberry plc from holding limited amounts of stock in its new factory. (8)

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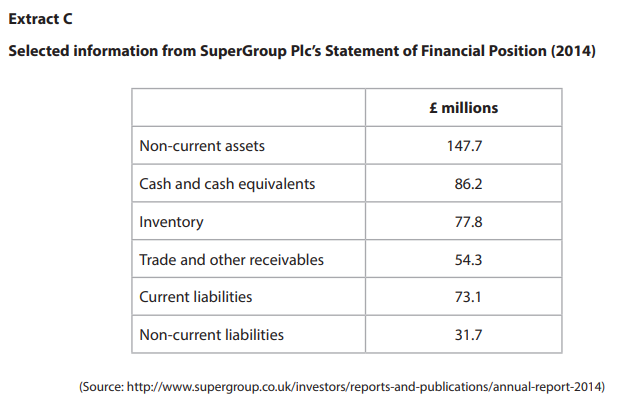
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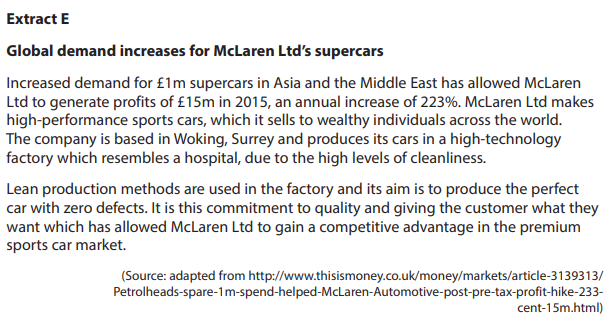
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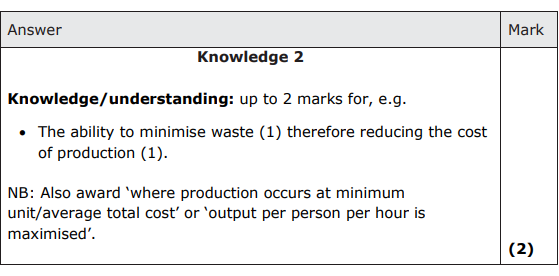
1. Assess whether a Just in Time (JIT) stock management system is likely to benefit a clothing retailer such as SuperGroup Plc. (10)

To maintain its competitive advantage in the premium sports car market, McLaren Ltd could increase its use of lean production methods or make the company more market orientated.

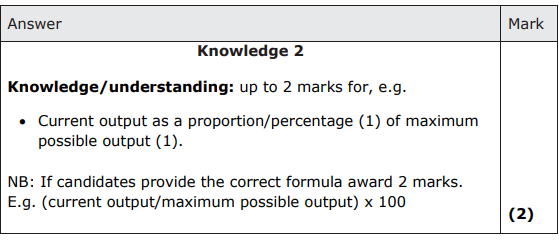
1. Evaluate these **two** options and recommend which option McLaren should use to maintain its competitive advantage. (20)



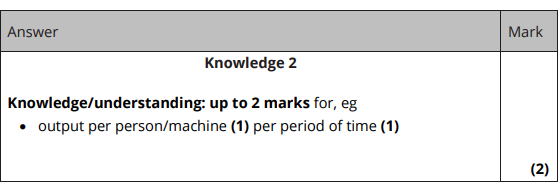
**1(a)**



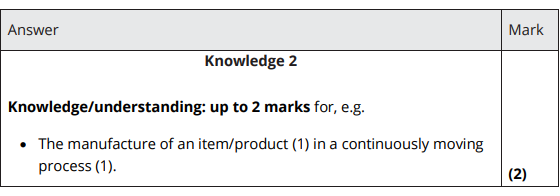
**1(b)**



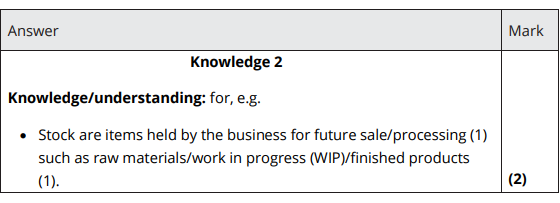
**2**



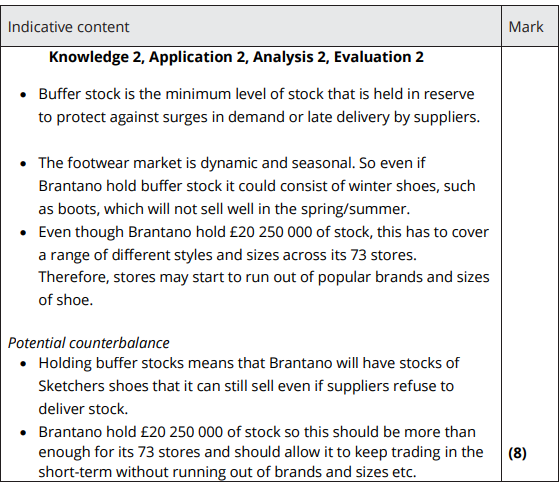
**3**



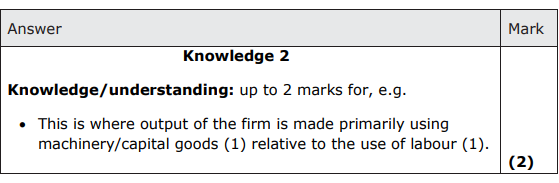
**4(a)**



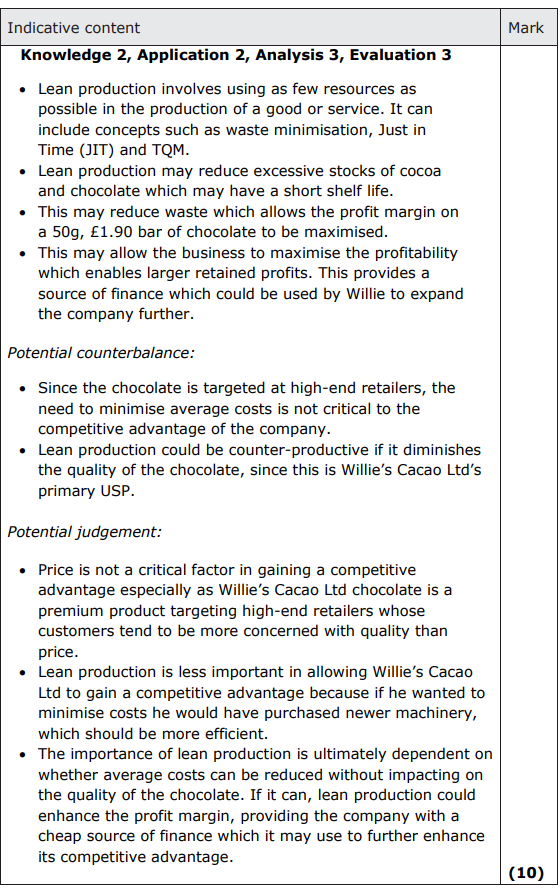
**4(b)**



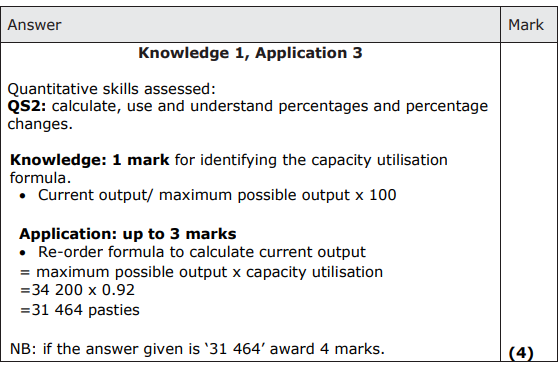
**5(a)**



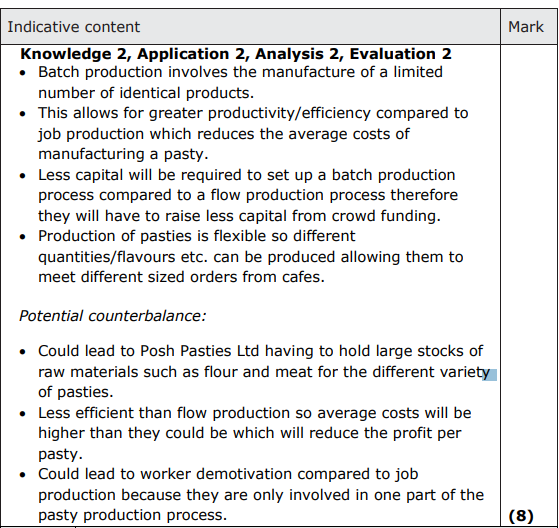
**5(b)**

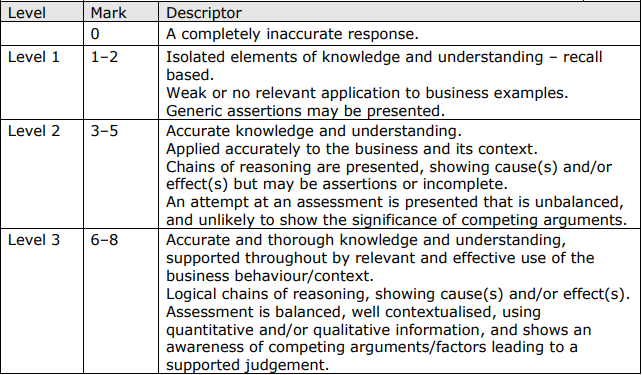


**6(a)**

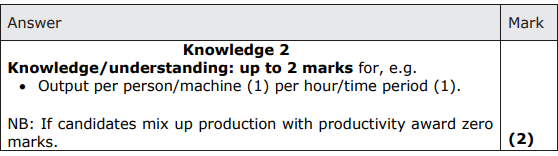


**6(b)**

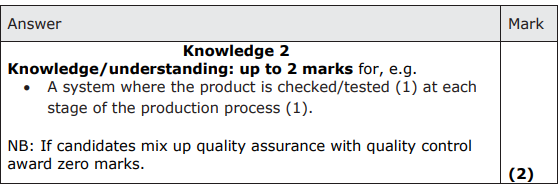




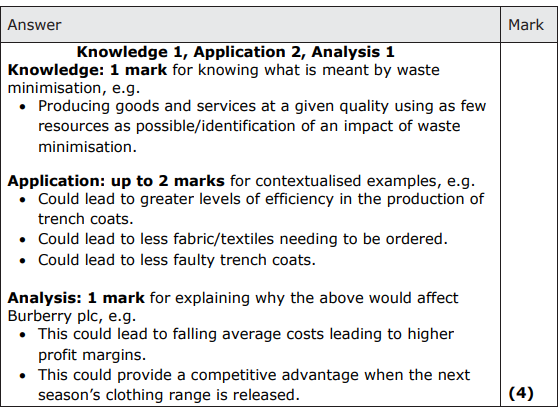
**7(a)**



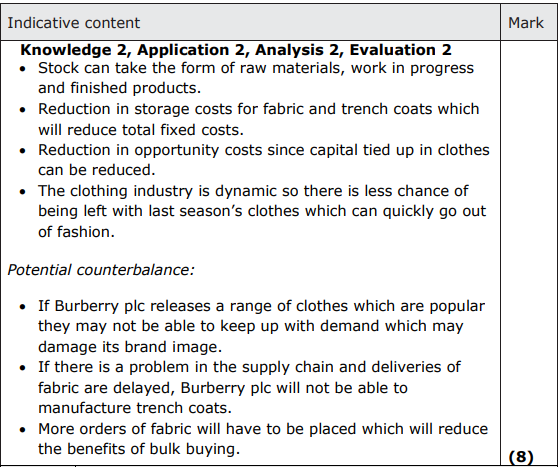
**7(b)**

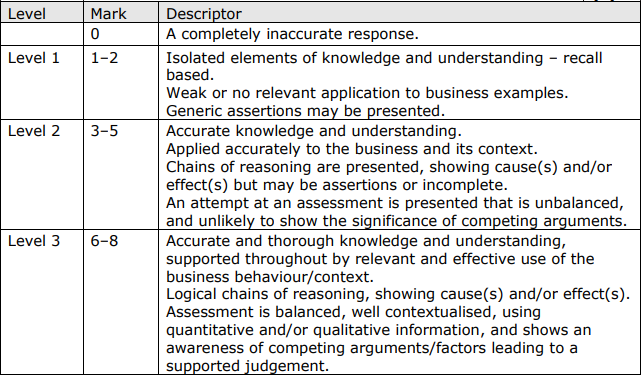


**7(c)**

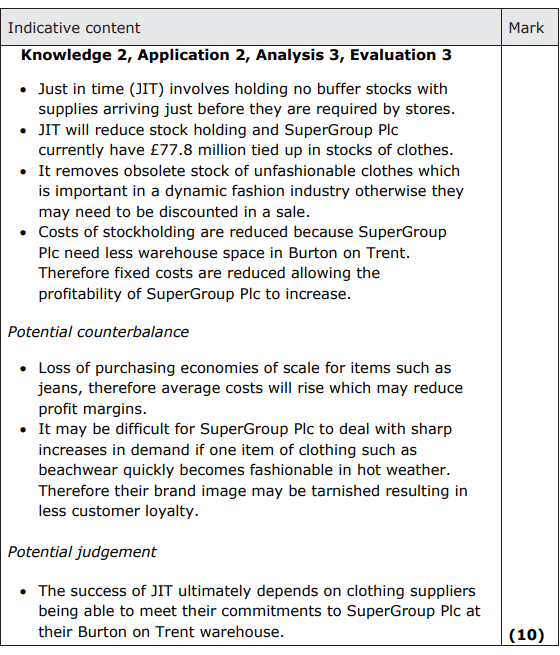


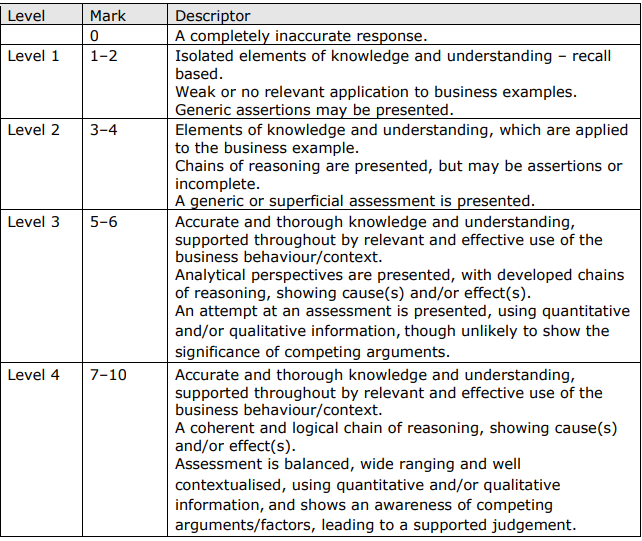
**7(d)**





**8**





**9**

